



REPUBLIC OF THE PHILIPPINES  
DEPARTMENT OF TRANSPORTATION



## MARITIME INDUSTRY AUTHORITY

28 November 2018

**Mr. CHRISTIAN PETER EMMANUEL P. ZAENS**

Institute for Solidarity in Asia  
14<sup>th</sup> Floor, Trident Tower  
312 Sen. Gil Puyat Avenue  
Makati City

**SUBJECT: NOTICE OF AWARD**

Dear **Mr. Zaens**:

The Maritime Industry Authority (MARINA) hereby awards to Institute for Solidarity in Asia the contract for the procurement of Consultancy Services for the Implementation of the Performance Governance System amounting to One Million Two Hundred Seventy Seven Thousand Nine Hundred Twenty Pesos (P1,277,920.00).

You are therefore required to submit to this Office, within ten (10) days from receipt hereof, the performance security pursuant to Section 39 of the Revised Implementing Rules and Regulations of Republic Act No. 9184. Failure to provide the performance security shall constitute ground for cancellation of the award.

Thank you.

Very truly yours,

**VADM NARCISO A VINGSON JR**  
Officer-In-Charge  
Office of the Administrator

